

To: Wynn, Todd[todd_wynn@ios.doi.gov]
Cc: Funes, Jason[jason_funes@ios.doi.gov]
From: Mac Zimmerman
Sent: 2018-02-06T12:09:40-05:00
Importance: Normal
Subject: RE: New Americans for Prosperity POC for Interior
Received: 2018-02-06T12:17:32-05:00

Sounds good. and feel free to holler whenever we can help.

From: Wynn, Todd [mailto:todd_wynn@ios.doi.gov]
Sent: Tuesday, February 06, 2018 11:59 AM
To: Chrissy Harbin <Charbin@afphq.org>
Cc: Funes, Jason <jason_funes@ios.doi.gov>; Mac Zimmerman <MZimmerman@afphq.org>
Subject: Re: New Americans for Prosperity POC for Interior

Mac,

Good to know our paths will cross again. Although sad that Chrissy is leaving AFP, this world is so small I may actually see her more now in here new roll at DOE. Look forward to working with you Mac and feel free to call or email us anytime and definitely expect phone calls from Jason and myself!

Todd

On Wed, Jan 31, 2018 at 9:41 AM, Chrissy Harbin <Charbin@afphq.org> wrote:
Hi guys,

With my departure at the end of the week, I'd like to connect you to my friend/colleague Mac Zimmerman. He has a lot of insight on the shared policy priorities of AFP and Interior. He'll be a huge help to you on the OCS engagement.

Would you be able to include Mac on your distribution lists, and could you please work with him on AFP matters moving forward? For your convenience, I've pasted everyone's email signatures with contact information below. I encourage you to connect.

I've really enjoyed working with you in our current capacities — thank you for being such a helpful resource on the important actions coming out of your department. Looking forward to joining you on the inside and MAEGA! See you soon. — Chrissy

Todd M. Wynn
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Jason Funes
Special Assistant
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Mac Zimmerman | Americans for Prosperity
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Chrissy Harbin | Vice President of External Affairs | Americans for Prosperity
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NOTE: *Every email I send or receive is subject to release under the Freedom of Information Act.*

To: Mac Zimmerman[mzimmerman@afphq.org]
From: Funes, Jason
Sent: 2018-02-16T17:11:20-05:00
Importance: Normal
Subject: VA & Info For Other States
Received: 2018-02-16T17:11:57-05:00
0205 Funes VA Trust Speech - Edit 3.1.docx

Hey Mac,

Attached is my talking points from my speech in Richmond, and below is a link to a great website that provides revenue/royalties and other data regarding natural resources:

<https://revenuedata.doi.gov/>

Have a great weekend!

Jason Funes
Special Assistant
Intergovernmental and External Affairs
Office of the Secretary
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THE VIRGINIA TRUST TALKING POINTS

DATE OF EVENT: 02/05/2018

Topline message: We are working with states to restore trust in the government by being a good neighbor.

DEPARTMENT OF THE INTERIOR

- As manager of one-fifth of the nation's landmass and 1.7 billion acres off its shores, the U.S. Department of the Interior has the resources to help America produce more energy here at home. These resources now provide 30 percent of our nation's domestically produced energy
- The lands and waters Interior manages account for nearly 30 percent of America's natural-gas production and more than 30 percent of its oil production
- Interior-managed public lands account for more than 40 percent of our nation's coal production.
- Half of our nation's geothermal energy, energy produced through steam or hot water, occurs on federal lands

- Our Bureau of Reclamation is the second largest U.S. producer of hydroelectric power, annually generating more than 41 billion kilowatts of energy – enough to meet the needs of 3.5 million homes
- BOEM has granted the first-ever exploratory leases for wind-energy production on the OCS and has established a framework for offshore renewable energy development. Research is also underway on two other potentially significant OCS renewable-energy resources, ocean-wave and -current energy
- Aside for the Internal Revenue Service, the Department of the Interior is the 2nd largest net income generator to the U.S Treasury because of the royalties we collect from energy and hard rock minerals produced on public lands than any other department in the federal government. That money goes right back to communities for things like public works projects, educational improvements, local conservation and park projects, and infrastructure upgrades
 - In 2008: \$24 billion in royalty revenues
 - 2016: \$5.9 billion in royalty revenues (\$18 billion reduction in revenue, nearly 75% less)
 - 2017: \$7.1 billion

- *an increase of nearly \$1 billion over the previous year. States received \$1.44 billion, Tribal governments and individual mineral rights owners received nearly \$676 million, and \$950 million went toward the Land and Water Conservation Fund, which invests in outdoor recreation opportunities and conservation in America's state and local parks. The funds are derived from energy and minerals production on Federal and Indian lands and U.S. offshore areas. These revenues are a critical source of non-tax funding.

TALKING POINTS

- Our goal is an energy dominant nation that produces enough energy to meet our needs at home, while exporting enough energy to cement American leadership abroad.
- With President Trump's plan for action on energy, no longer will we rely on foreign entities (that do not always share our interests) to heat our homes and power our nation.

- Increased energy revenues allow us to fund key conservation initiatives.
 - *Out of the \$7.1 billion dollars in revenues generated FY 2017, states received \$1.44 billion, Tribal governments and individual mineral rights owners received nearly \$676 million, and \$950 million went toward the Land and Water Conservation Fund, which invests in outdoor recreation opportunities and conservation in America's state and local parks.
 - Since the inception of the LWCF in 1965, more than \$4.1 billion has been made available to state and local governments to fund more than 42,000 projects throughout the nation.
 - Virginia last year received \$2.1 million dollars distributed for outdoor recreation and conservation projects
- Energy production in the United States is important for three reasons:
 - Jobs and the economy: Jobs matter, and energy production is the lifeblood of some local economies. We want to achieve economic prosperity across America.

- National security: When we produce enough energy to meet our own needs, we do not have to rely on foreign powers to heat our homes and power our nation.
- Environment: It is better to produce energy under a reasonable regulatory framework in America than overseas where there is none.

DOI Accomplishments

- Suspended and repealed dozens of regulations reducing the semi-annual regulatory agenda more than 50% and saving \$3.8 billion over time
- Ended the ban on lead ammo and tackle on federal lands
- The “war on coal” is officially over:
 - Removed the job killing regulation of “Stream Protection Rule” which will save the coal industry about \$50 million a year
 - Ended the federal moratorium on coal leases
- (fun fact)** “Beautiful Clean Coal” – from 1970 to 2016, coal emissions have been reduced by 90%
 - For every 1% in improved efficiency when burning coal, it reduces carbon emissions by up to 3%

- The Secretary comes from a state that produces a lot of energy, and he understands the importance of energy production and its effect on local economies.

The Energy and Extractive Industries Economy of Virginia

(According to the Bureau of Economic Analysis)

- Virginia GDP from Extractive Industries
 - 2008: \$2.78 billion
 - 2016: \$1.83 billion

(According to the Bureau of Labor Statistics)

- Job Numbers
 - 2008: 9,356 jobs
 - 2016: 5,844 jobs (over a 60% job loss)
 - Buchanan County: 1,072 (17% of county's employment)
 - Dickenson County: 699 (21% of county's employment)
 - Tazewell County: 585
 - Russell County: 284

- Energy Production by Commodity
 - Coal – 2008: 24.7 million tons of coal 2016: 12.9 million tons of coal
 - Gas – 2008: 128 million mcf 2016: 120 million mcf
 - Hydroelectric power – 2008: 1+ million megawatt hours 2016: 1.5+ million megawatt hours
 - Wood derived fuel – 2008: 1.9 million megawatt hours 2016: 3 million megawatt hours

OCS

- This is a public process. It is important to make your voice heard. We are in the draft stage and getting engaged makes a difference.
- Here in Richmond Virginia on Wednesday February 21st between 3pm-7pm at the “Four Points” Sheraton hotel, there will be an opportunity for you to learn more about the draft proposed program and to give your input and comments.

Final Thoughts

- The DOI believes in becoming better stewards of our public lands, being better neighbors with our local communities, and carefully considering the voices of our local communities
- Our energy efforts will continue to uphold our core mission of responsible environmental stewardship; we will not streamline or deregulate at the expense of our environment or worker safety.

Sources:

*<https://www.doi.gov/pressreleases/interior-department-fy2017-energy-disbursements-grow-1-billion-711-billion-under>

** National Mining Association website

***<https://revenuedata.doi.gov/explore/VA/>

<https://www.doi.gov/pressreleases/secretary-zinke-announces-943-million-states-parks-and-outdoor-recreation-through-land>

To: Mac Zimmerman[mzimmerman@afphq.org]
From: Funes, Jason
Sent: 2018-02-27T15:20:50-05:00
Importance: Normal
Subject: Fwd: PLEASE REVIEW: Follow up Reorg Email
Received: 2018-02-27T15:27:09-05:00
[FAQ Reorg and Boundaries 2_22_18.pdf](#)
[New Draft Unified Boundary Map 2_15_18.pdf](#)
[Unified Regional Boundaries - one-pager.pdf](#)
[Overall Reorg 2-pager.pdf](#)
[DOI_Bureaus_Current_Region_Boundaries 2_22_18.pdf](#)

This may be more pertinent to western states yet please let me know if there is any other info you may need.
Thanks,

Jason Funes
Special Assistant
Intergovernmental and External Affairs
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----- Forwarded message -----
From: **Funes, Jason** <jason_funes@ios.doi.gov>
Date: Fri, Feb 23, 2018 at 11:31 AM
Subject: Fwd: PLEASE REVIEW: Follow up Reorg Email
To:

Esteemed Colleagues,
I have a hand selected few folks who specialize in issues like Federal Government Reorganization , issues of running a federal government more efficiently, and reducing regulatory redundancies (bureaucracy).

Attached is more information. If I haven't spoken to you by phone yet, please feel free to call my cell.

Best Wishes,

Jason Funes
Special Assistant
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Email from our Director:

In order to provide states and state partners with early, meaningful and substantive input on the development of U.S. Department of Interior (DOI) policies and initiatives, on January 11th and January 12th, DOI held briefing calls with Governors, local governments and stakeholders to discuss and solicit feedback regarding a draft map of DOI unified regional boundaries.

The discussion was focused on establishing unified regional boundaries for the Bureaus within the Department. On these calls, DOI discussed how these proposed boundary changes would reduce administrative redundancy, share resources more effectively, improve coordination among federal, state and local agencies, improve interagency coordination, drive more decisions to be made at the regional level rather than in Washington DC and facilitate joint problem-solving.

Most importantly, as part of a clear and accountable process with states and state partners, DOI asked for feedback from Governors, local governments and stakeholders on the draft unified regional boundary map and concept and the greater process of reorganizing the Department of the Interior. Over the past month, we received a lot of feedback from Governors and many state and local partners.

After receiving input from Governors, local government and stakeholders, DOI has revised the draft unified regional boundary map and it is attached for your review. As stated in previous communications, the original draft unified regional boundary map followed watersheds and ecosystems as the concept was to organize boundaries with common features and issues. As you will see, the new iteration of this draft map reflects the input and concerns raised regarding splitting states into multiple regions. The new draft unified regional boundary map follows state lines, with few exceptions, but also follows the intent of these boundaries being organized along watersheds and ecosystems.

I have attached the latest draft unified regional boundary map, a map of the current DOI Bureau regional boundaries, a one page document outlining the need for unified boundaries, a two page outline of the goals or reorganization and next steps, and an updated FAQ. Hopefully these resources will answer some of the questions you may have regarding the unified regional boundary concept and the greater reorganization effort.

I cannot express this clearly enough. The U.S. Department of Interior values your input and feedback as we continue with this process. Please continue to send us ideas, thoughts, and concerns. Also, if you would like to set up a conference call or meeting to discuss in further detail, I am happy to help facilitate.

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Todd M. Wynn
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NOTE: Every email I send or receive is subject to release under the Freedom of Information Act.

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

Questions related to common regions

1. Why is Interior changing long standing regional boundaries?

A. We want to provide better management on a geographic basis to include critical components such as wildlife corridors, watersheds, and trail systems. The USGS has provided draft unified regional boundaries based on watersheds as a starting point. By having unified regional boundaries based on primarily on natural features like ecosystems and watersheds we can improve interagency coordination and citizen service, since all of our executives within a given region will have a shared frame of geographic reference.

Our objectives are to:

Reduce administrative redundancy and jurisdictional and organizational barriers to citizen service

Share resources more effectively

Devote a greater percentage of our budget to the field

Improve coordination among federal, state and local agencies

Facilitate joint problem-solving and effective decision-making

Make more decisions at the regional level, fewer in Washington DC

Increase responsibility, resources, personnel and authority in the field

2. Will all bureaus be affected by the new boundaries?

A. Generally, yes, but there are exceptions. Since Bureau of Ocean Energy Management (BOEM) and Bureau of Safety and Environmental Enforcement (BSEE) are focused on activity in the marine environment, they will be the least affected. The US Geological Survey has research laboratories located in particular parts of the country, but they provide nationwide services because of specialized expertise and technology. We will consult with Indian tribes about the extent to which the Bureau of Indian Affairs and Bureau of Indian Education should be part of the unified regions.

3. When will the new boundaries take effect?

A. We expect the boundaries for the thirteen new unified regions will take effect in the second half of FY 2018.

4. Will there be a pilot of the new unified region concept? If so, where, when, and what will be its scope?

A. The current idea is to launch the concept in Alaska first, since it is a large geographic area, most bureaus are active there, all existing regional offices are already in the same city, and there is only one state government with which to interact.

5. When is the unified region concept going to begin?

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

A. FY 2018, after we finish discussions with Congress, Governors, state and local elected leaders, tribes, and external stakeholders on the new regional boundaries.

6. When will the unified regions be fully implemented?

A. It will take several years, because there are a lot of details that will need to be worked out over time.

7. Will DOI break existing leases for office space?

A. Generally not, since we want to avoid any extra financial costs that may be associated with breaking existing leases.

8. When will the new regional hub cities be identified?

A. Perhaps as soon as the end of FY 2018, or more likely in FY 2019.

9. Has DOI spoken to General Services Administration (GSA) about what the new regional hub cities will be?

A. We have had a few very preliminary discussions, simply to get an idea about the range of available space costs and space availability in a few western cities. We don't plan any moves in FY 18.

10. Who will be in charge of each unified region?

A. There will be an Interior Regional Director who will have lead responsibility for each unified region.

11. What will be the scope of responsibilities for each Interior Regional Director?

A. The responsibilities will be to coordinate a specified set of mission and administrative functions that are common to more than one bureau within the region. While some functions such as NEPA compliance, permitting, and recreation management may be within the purview of all of the Interior Regional Directors nationwide, many responsibilities will likely vary from region to region, as a function of the work of the bureaus within a given region.

12. Will the Interior Regional Director control all decisions of all bureaus in the unified region?

A. No, only matters involving more than one bureau, as established on a region-by-region basis.

12A. Will the Interior Regional Director just be another layer of bureaucracy?

A. No, our intention is to short-circuit much of the traditional Washington DC-based bureaucracy, by giving the Interior Regional Director direct access to the Deputy Secretary. In addition, the Interior Regional Director will only be involved when a matter involves more than one bureau.

13. Will the unified regions lead to closing of any national parks, national wildlife refuges, national fish hatcheries, or BIA agency offices?

A. No. There will be little to no impact on these types of local offices that are tied to specific natural or cultural resources or Indian tribes.

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

14. How will the new DOI unified regional boundaries affect other agencies like USFS, NMFS, EPA, and the Army Corps of Engineers?

A. We will invite other agencies to co-locate with us or designate liaison officers to each of our unified regions.

15. What will be the role of bureau directors and assistant secretaries after the reorganization?

A. Bureau directors and assistant secretaries will continue to have authority over national policy, budget, personnel, training, uniforms, workforce planning and related functions, as well as line authority over mission areas that are unique to particular bureaus.

16. How will the new regional boundaries affect relationships with States and Counties?

A. We expect these relationships will be improved since more decisions will be made at the regional level and not elevated to Washington DC for resolution.

17. How will the new regional boundaries affect relationships with Indian tribes?

A. We expect these relationships will be improved since more decisions will be made at the regional level and not elevated to Washington DC for resolution.

18. Will there be tribal consultations before the new boundaries are finalized?

A. Yes. We will develop a schedule for conducting formal tribal consultation during FY 2018.

19. Isn't it a problem if a single state is split into more than one unified region?

A. In most cases, a state is only within one of the unified regions. The exceptions are where there are overriding natural resource management benefits from having part of a state in a second region.

20. Will front line supervisors in bureau field offices report to a different boss as a result of the new regional boundaries?

A. No, however the Interior Regional Director for the unified region will be the ultimate regional decision maker for many bureau employees.

21. How will the new regional boundaries affect how employees do their jobs every day in the field?

A. The new boundaries should have very little impact on field operations, except that field level employees can expect more leadership support for taking steps to coordinate more closely with employees in their sister bureaus or other federal agencies that affect our mission in the field. There will also be less second-guessing of local decisions by officials in Washington DC.

22. If the Interior Regional Director is not from my bureau, how can he or she make responsible decisions affecting my program?

A. The Interior Regional Director will consider the advice of each bureau's chain of command within the unified region.

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

23. Has the Department established standard operating procedures, MOAs, chains of command or organization charts on how the current structure will work within the new regional map?

A. We plan to work with current bureau regional directors and bureau leadership to determine the most effective and reasonable ways to operationalize the new approach. Any changes will need to be carefully identified and thoughtfully implemented. We expect that the arrangements may vary from region to region.

24. Would regional changes affect any statutory responsibilities?

A. We do not anticipate the need to change any bureau's statutory authorizations as a result of implementing unified regions.

25. Does the Department expect each bureau to be represented in each region? How will this work for bureaus that have limited or no responsibilities in a region (e.g. OSM in the insular region)?

A. We do not expect that every bureau will have a bureau regional director in each new region; we will let existing programmatic responsibilities be the determining factor in that regard.

26. What authority will the new Interior Regional Director in a unified region have with respect to the existing structure? Will the new Interior Regional Director be the responsible officer for construction projects, records, procurement, and other activities conducted by staff currently located in another regional office? How will this work? For example, if a current project or program is in the NPS Midwest Region, managed out of Omaha, and the project now is in the DOI Great Lakes-Ohio region, where would the management happen?

A. In general, activities or functions common to more than one bureau will be under the direction of the Interior Regional Director in that region. For major projects that are already underway it may be prudent to make exceptions on a case-by-case basis. As existing office space leases expire, staff associated with a regional office function will gradually migrate to the identified regional hub city in each newly designated region. That process may take years to play out, as some leases will not expire for another decade.

27. What if the project, agreement or plan was previously within one region, but is now split between two or more regions?

A. In these situations, the region that is designated the lead region will be the one whose staff and expertise is best positioned to bring the project, agreement, or plan to a successful completion.

28. How will the Department manage existing MOAs and MOUs with other agencies at existing regions?

A. Decisions to transfer the lead responsibility for a MOU or MOA with another agency will be made on a case-by-case basis. Considerations will include whether the agreement is geographic or programmatic in scope, and which of the new unified regions has the personnel or expertise in the best position to effectively implement the agreement.

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

29. Considering most DOI bureaus have less than 13 regions, this would increase the number of managers. Would this require hiring more managers?

A. During the first year or so transition period it is more likely that a single executive might have responsibilities in more than one region. Over time, it is likely that the total number of bureau regional directors will increase so that all regions where a bureau has a significant presence have a senior manager located in that region. However, some of the new regional directors might be GS-15s or GS-14s as opposed to SESers, if their bureau's presence in the new region is relatively minor.

30. Do you expect an official in a current regional office to be responsible for more than one region? How would the chain of command work for this?

A. It is possible that during the transition period a single senior executive might have more than one supervisor. However, field offices of bureaus will only report to one individual.

31. Does this initiative require the reassignment of any personnel (e.g., will current Regional Director positions be changed)?

A. Generally no. We will want to make sure that there is eventually one Interior Regional Director in place in each region, and more broadly, that there is at least one SESer in each region. In one or two instances, that may involve the near-term change in duty station of someone now in the SES.

32. Who will serve as Interior Regional Directors for these new regions? Will this affect their position description? If there are multiple virtual bureau Regional Directors within a new Region, to whom will existing staff report?

A. Interior Regional Directors will most probably be career members of the SES. They will have position descriptions created that describe their responsibilities within the new region. Their particular responsibilities and therefore their position description may vary a bit from region to region as a function of the DOI work that is taking place within each region. Bureaus will continue to have bureau Regional Directors and their bureau field level chains of command will continue to report to them. The difference will be for mission areas or administrative functions that are common to more than one bureau within the same unified region, the people in the bureaus working in those mission areas or administrative functions will take direction from the Interior Regional Director. Supervisors in individual bureaus will continue to report to a Regional Director from that bureau. The Regional Directors will report to the Interior Regional Director for certain specified programmatic and administrative activity, and to their bureau director in headquarters on those matters not within the scope of responsibilities of the regional leader.

33. How will the bureau Regional Directors coordinate with counterparts in other bureaus in the same region?

A. Bureau Regional Directors will have their traditional authorities and upward reporting relationships for programs and functions not specified as being within the purview of the Interior Regional Director. For those programs and functions that they share with other bureaus within that region, they can and

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

should coordinate with each other, but they will be ultimately responsible to the regional leader within that region.

34. How will the bureau Regional Directors coordinate with other bureau Regional Directors within their same bureau?

A. Bureaus will continue to have routine meeting of headquarters and regional leadership, and coordinate with each other routinely in order to accomplish their missions.

35. How will a bureau deal with stakeholders (including state and tribal governments) that were previously within one region, but now are split between two or more virtual regions?

A. Tribal governments will have one BIA Regional Director and one Interior Regional Director with whom they might interact, depending on the issue. In some cases, a state may find itself in more than one of the new regions. While at first blush that might seem problematic, decades of experience in the Bureau of Reclamation and Army Corps of Engineers indicates that the arrangement works.

36. The new regional boundaries map appears to split-up some Indian reservations. How does DOI plan on working with tribes that span two regions?

A. We believe we have made successfully adjusted the new regional boundaries so that Indian reservations, national parks, national wildlife refuges, federal reservoirs, or similar land management unit are in just one of the new regions. If we have somehow failed to accomplish that goal in a particular place, we would like to know about it so we can address the situation.

37. As this is a policy decision affecting tribes, will DOI consult with tribes on this under EO 13175?

A. Yes, DOI plans to consult with tribes before BIA and BIE are incorporated into the new regional management concept and the new regional boundaries. This may mean that BIA and BIE would be involved in the reorganization on a separate, more extended timeline, than the other bureaus.

38. As these regions were designed to address ecosystem-based management, how would this reorganization address tribal needs and help DOI fulfill trust responsibilities?

A. Indian reservations exist in unique geographic areas, and while the topography within large reservations may span more than one ecosystem, a management perspective that is based on natural features and regional control rather than administrative boundaries with primary reporting relationships to Washington DC should result in better decisions for everyone, Indian and non-Indian, living in a geographic area.

39. What administrative simplicity would be achieved by using state-line based boundaries? Do the administrative benefits of using state lines apply equally to all agencies?

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

A. The basic idea behind the new regional boundaries was to try to draw them based on ecosystem and physiographic features. Watersheds are well-defined and well-recognized natural features that serve as a reasonable approximation for ecosystems, hence the new regional boundaries closely approximate watershed boundaries. However, Governors, state and local leaders, and external stakeholders are much more accustomed to dealing with state boundaries than watershed boundaries, so for convenience the new regional watershed-based boundaries are often adjusted to line up with the nearest state boundaries.

General Reorganization Questions

40. Will the broader DOI reorganization happen all at once?

A. No, it will be phased out over several years so there is ample time for planning, feedback from Governors, Congress, and other state and local partners, and thoughtful implementation.

41. Will employees be forced to change their official duty stations?

A. No. Our preference is to gradually phase in any necessary geographic reassignment of personnel to minimize disruption to the current workforce. People most likely to be affected will be those in agency headquarters offices in the Washington DC metropolitan area. People working in field offices are the least likely to be affected.

42. Will people lose their jobs due to the reorganization?

A. Our desire is for no one to lose their job as a result of the reorganization. Some fraction of the small number of people who are given new assignments in a different geographic area may choose to voluntarily leave Interior instead.

43. Will DOI run a Reduction In Force (RIF) to accomplish the reorganization?

A. We have absolutely no plans to run a RIF.

44. Will there be early outs and buyouts to facilitate the reorganization?

A. To the extent OMB and OPM authorize us to use early outs and buyouts we may consider doing so.

45. Will people be required to move to a different city or state as part of the reorganization?

A. Some people will eventually be asked to move.

46. Will bureau headquarters functions be moved as a result of the reorganization?

A. The FY19 President's budget proposes to move a small number of headquarters positions in BLM and FWS Westward to an as yet unidentified location in order to gradually establish western headquarters for those agencies. In addition, a few more headquarters positions in the Bureau of Reclamation, whose headquarters is largely already in the Denver metropolitan area, will be moved to that city.

47. Will everyone in the Fish and Wildlife Service (FWS) headquarters be required to move out West?

Frequently Asked Questions about the DOI Reorganization

Updated as of 2-20-2018

A. No, although over a period of years we expect to move the majority of FWS headquarters functions out West. In FY 2019, perhaps about 50 people in FWS headquarters would move West.

48. Will everyone in the Bureau of Land Management (BLM) headquarters be required to move out West?

A. No, although over a period of years we expect to move the majority of BLM headquarters functions out West. In FY 2019, perhaps about 50 people in BLM headquarters would move West.

49. How many people in BLM will stay in the Washington DC headquarters, and in what functional areas?

A. We plan on consulting with BLM about what makes sense, but generally speaking, people working in functions like budget, Congressional relations, and external relations will be among those not moving West.

50. How many people in FWS will stay in the Washington DC headquarters, and in what functional areas?

A. We plan on consulting with FWS about what makes sense, but generally speaking, people working in functions like budget, Congressional relations, and external relations will be among those not moving West.

51. How much money is going to be spent on the reorganization in FY 2018?

A. In FY 2018 we do not plan to spend significant amounts of money on the reorganization. Instead, we will start off by operating virtual common regions.

53. How much money is in the President's budget for Interior to be spent on the reorganization in FY 2019?

A. The President's Budget for FY 2019 includes \$17.5 million for the reorganization. Of this amount, \$5M is associated with moving part of the BLM headquarters West, another \$5M with moving part of the FWS headquarters West, \$2.5M with consolidated some staff from multiple bureaus in the same building in Anchorage, Alaska, \$3M with moving more of the Bureau of Reclamation headquarters to the Denver metropolitan area, and the remaining \$2M to potentially relocate a small number of people to unified regional offices.

DOI: Planning for the Next 100 Years

Objectives:

Address President's Executive Order 13781 on Reorganization

- Reduce administrative redundancy and jurisdictional and organizational barriers to citizen service
- Share resources more effectively
- Devote a greater percentage of our budget to the field
- Improve coordination among federal, state and local agencies
- Facilitate joint problem-solving and effective decision-making
- Make more decisions at the region, fewer in Washington DC
- Better stewardship
- Increasing responsibility, resources, personnel and authority in the field

Current DOI Operations:

DOI touches more people, in more ways, than any other organization in the Executive Branch

- 2,400 operating locations
- 70,000 employees
 - 16% of DOI employees are retirement eligible today
 - 40% of DOI employees are retirement eligible in 5 years
- 610,000 volunteers

Organizational Challenges:

- Coordination challenges across agency jurisdictions
- Coordination challenges across departments
 - FWS Trout
 - NMFS Salmon
- Overlapping organizational structures
- Unnecessary bureaucracy in DC and Denver
- Heavy visitor use
 - 500 Million DOI Visitors
 - 320 Million NPS site visitors

Common Regions:

Why?

- Focuses regional managers on a shared geography
- Improves coordination and communication
- Increases efficiency
- Lowers costs
- Leverages available expertise across bureaus

- Promotes teamwork
- Facilitates local multi-agency partnerships
- Better stewardship
- Increases authority, resources, and staff to the field
- Focuses on local and regional issues and infrastructure improvements

What this would accomplish:

- Improve federal land and water management
- Common regions to facilitate mission delivery
- One-stop services for public
- Enhanced partnerships among federal, state, tribal and local agencies
- Reduce conflict across jurisdictional boundaries
- Demonstrate the courage of Roosevelt to organize for a better public lands future

Next Steps:

- We are consulting with Congress, tribes, and state and local partners and other stakeholders on launching the unified regions in FY18
- Continuing to consult with employees
- Seeking employee help to capture the benefits of this approach and avoid pitfalls

Department of the Interior | Proposed Draft Unified Regional Boundaries

Background:

- The Trump Administration is exploring organizational efficiency and effectiveness through Executive Order 13781, which required the submission of reorganization plans to the President.
- DOI submitted reorganization proposals to the Office of Management and Budget in September of 2017.
- An element of the reorganizational proposal contemplates establishing 13 unified regional office boundaries across all DOI bureaus.
- DOI currently has 10 bureaus and 40 distinct regions, each operating with unique regional boundaries.
- This disparate geographic focus inhibits the sharing of resources and discourages a shared frame of geographic reference, resulting in operational and administrative inefficiencies.

Complexity of Managing Public Lands:

The complexity of administering DOI programs has expanded dramatically over time as Congress broadened DOI's statutory duties. As its mission and bureaus grew, so have competing interests and priorities between bureaus and offices. To fulfill DOI's diverse purpose, the Department manages:

- 530 Million Acres – Surface
- 700 Million Acres – Subsurface minerals
- 1.7 Billion Acres – Outer Continental Shelf
- 25 million Acre-Feet of water supply
- 2,400 operating locations
- 70,000 employees
- 610,000 volunteers

Unified Region Objectives:

- Reduce administrative redundancy;
- Clarify jurisdictional and organizational barriers to citizen service;
- Facilitate resource sharing, facilitate joint problem solving, and efficient decision-making;
- Devote a greater percentage of our budget to the field;
- Improve coordination among federal, state and local agencies;
- Delegate decision making authority to the regions.

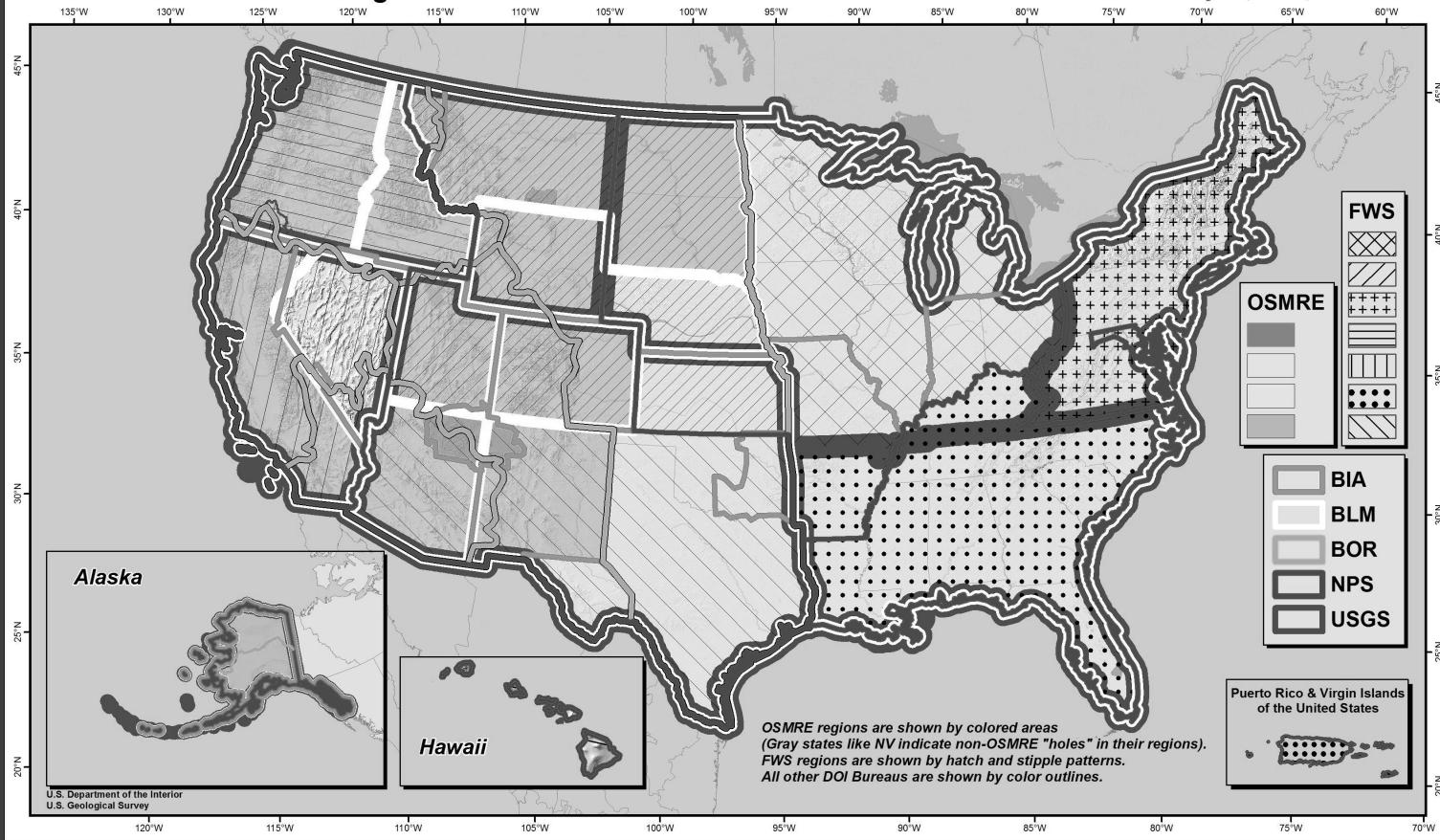
Science-Based Rational for New Unified Regions:

- The proposed common region boundaries are primarily based on a science-based approach to promote management efficiencies, and are divided by county lines.
- A science-based approach to the boundaries will enable better management of watersheds, wildlife corridors, and trail systems. Indian reservations, national parks, and other significant DOI land management units that cross watersheds and county lines were kept wholly in same region to promote efficiency.
- We are consulting with DOI's career senior executive staff, Congress, and external stakeholders on the most useful way to draw the final science-based boundaries for the common regions.



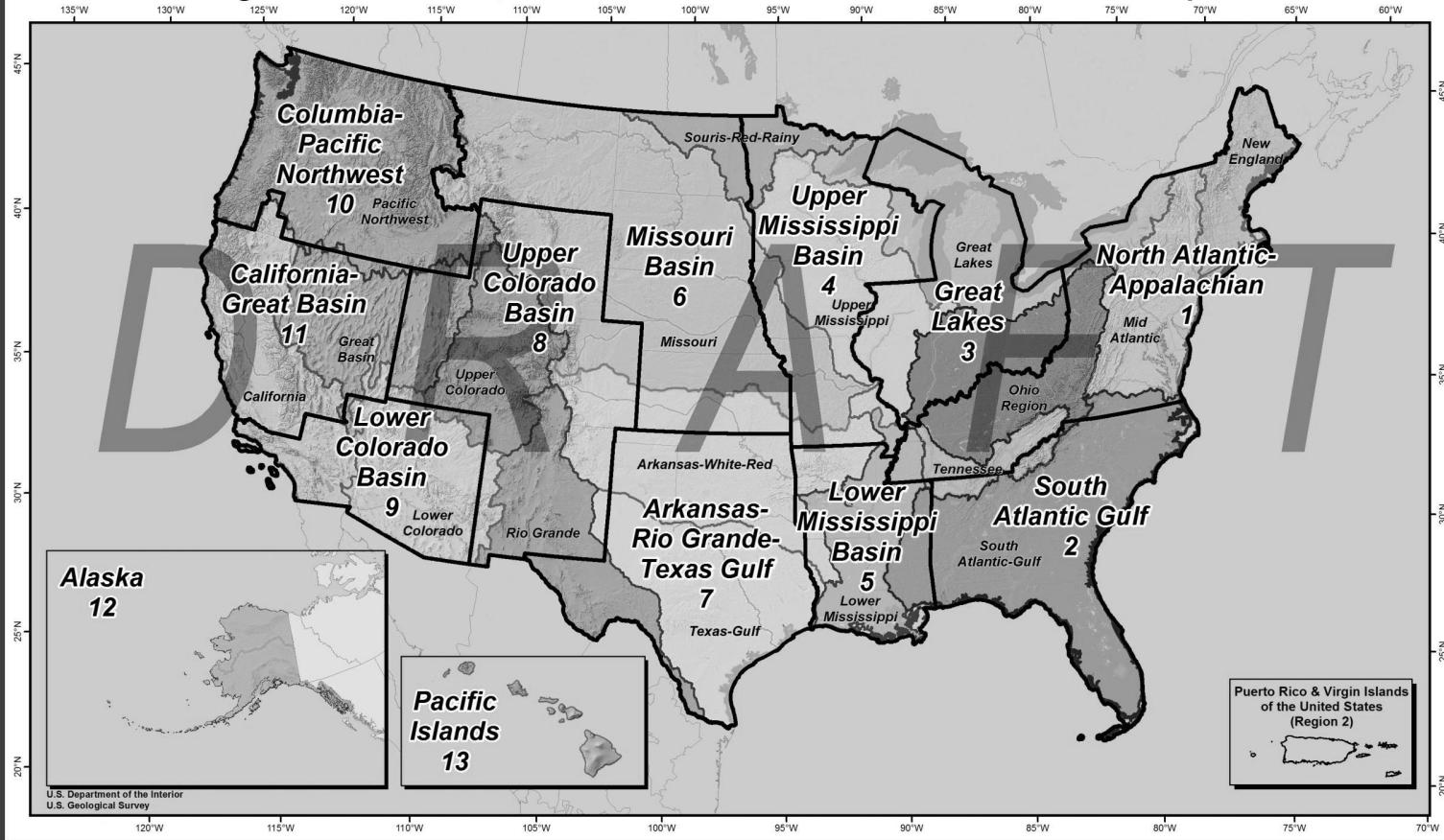
DOI Bureaus - Current Region Boundaries

As of February 20, 2018; 4:30 PM ET





13 Common Regions - Watersheds, States, and Counties with HUC-2 Watersheds - Map 5 As of February 15, 2018



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From: Funes, Jason
Sent: 2018-03-20T23:23:17-04:00
Importance: Normal
Subject: Fwd: Secretary Zinke Announces More Than \$1.1 Billion for Sportsmen & Conservation
Received: 2018-03-20T23:23:54-04:00

Esteemed Colleagues,

American hunters and anglers lead the way on contributing to programs that increase access to hunting, fishing, boating access, managing wildlife, and land management for the general public to enjoy... Some of the greatest conservationist and stewards of our public/state/private lands are American hunters & anglers!

Background on Pittman-Robertson and Dingell-Johnson funding:

The Pittman–Robertson Act took over a pre-existing 11% excise tax on firearms and ammunition. Instead of going into the U.S. Treasury as it had done in the past, the money is kept separate and is given to the Secretary of the Interior to distribute to the States. The Secretary determines how much to give to each state based on a formula that takes into account both the area of the state and its number of licensed hunters.

States must fulfill certain requirements to use the money apportioned to them. None of the money from their hunting license sales may be used by anyone other than the states' fish and game departments. Plans for what to do with the money must be submitted to and approved by the Secretary of the Interior. Acceptable options include research, surveys, management of wildlife and/or habitat, and acquisition or

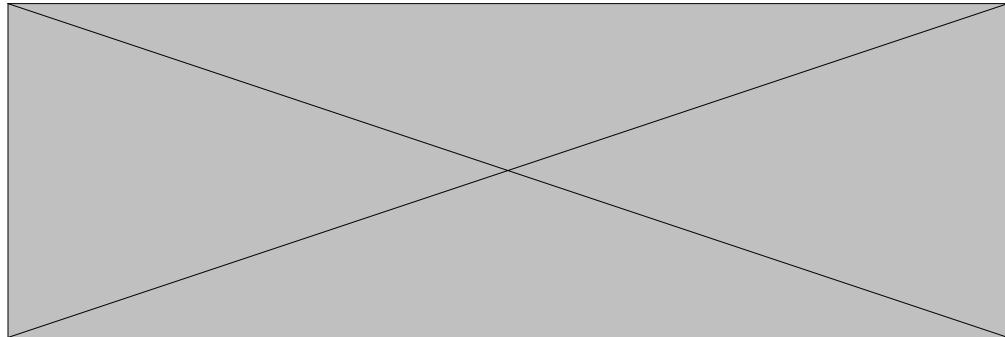
lease of land. Once a plan has been approved, the state must pay the full cost and is later reimbursed for up to 75% of that cost through P-R funds. The 25% of the cost that the state must pay generally comes from its hunting license sales. If, for whatever reason, any of the federal money does not get spent, after two years that money is then re-allocated to the Migratory Bird Conservation Act.

In the 1970s, amendments created a 10% tax on handguns and their ammunition and accessories as well as an 11% tax on archery equipment. It was also mandated for half of the money from each of the new taxes to be used to educate and train hunters by the creation and maintenance of hunter safety classes and shooting/target ranges.

For more information about these programs, feel free to contact me.

Best Wishes,

Jason Funes
Special Assistant
Intergovernmental and External Affairs
Office of the Secretary
Department of the Interior
Office: (202) 208-5541



Date: March 20, 2018
Contact: Interior_Press@ios.doi.gov

Secretary Zinke Announces More Than \$1.1 Billion for Sportsmen & Conservation

This year marks \$20 billion in hunter and angler conservation funding

HORICON, Wisc. – Today U.S. Secretary of the Interior Ryan Zinke traveled to Horicon, Wisconsin, where he announced more than \$1.1 billion in annual national funding for state wildlife agencies from revenues generated by the Pittman-Robertson Wildlife Restoration and Dingell-Johnson Sport Fish Restoration (PRDJ) acts. The Secretary presented a ceremonial check to the Wisconsin Department of Natural Resources for \$34,966,603 while visiting the

Horicon Marsh State Wildlife Area. State-by-state listings of the final Fiscal Year 2018 apportionments of [Wildlife Restoration Program fund](#) can be found [here](#) and the [Sport Fish Restoration Program fund](#) [here](#). Allocations of the funds are authorized by Congress. To date, the U.S. Fish and Wildlife Service has distributed more than \$20.2 billion in apportionments for state conservation and recreation projects.

“American sportsmen and women are some of our best conservationists and they contribute billions of dollars toward wildlife conservation and sportsmen access every year through the Pittman-Robertson and Dingell-Johnson Acts,” **said Secretary Zinke**. “For nearly eighty years, states have been able to fund important conservation initiatives thanks to the more than \$20 billion that has generated nationwide. Every time a firearm, fishing pole, hook, bullet, motor boat or boat fuel is sold, part of that cost goes to fund conservation. The best way to increase funding for conservation and sportsmen access is to increase the number of hunters and anglers in our woods and waters. The American conservation model has been replicated all over the world because it works.”

The Wisconsin Department of Natural Resources manages over 11,000 acres of the Horicon Marsh and almost every habitat project they complete includes PRDJ dollars, including prescribed burning, invasive species treatments, wetland berm maintenance, prairie seeding and restoration, timber stand improvement.

The funds, which are distributed by the U.S. Fish and Wildlife Service, support critical state conservation and outdoor recreation projects. They are derived from excise taxes paid by the hunting, shooting, boating and angling industries on firearms, bows and ammunition and sport fishing tackle, some boat engines, and small engine fuel.

Wisconsin boaters generate \$1.18 billion of economic impact annually while hunting contributes to \$2.5 billion in yearly economic impact. Angling creates over 21,000 jobs while impacting the economy to the tune of \$2.3 billion each year.

“These funds are integral to our ability to provide hunting and fishing access, restore habitat and manage species at the state level,” **said Daniel L. Meyer, Secretary of the Wisconsin Department of Natural Resources**. “We greatly value the partnership we have with the Service and the Department of Interior.”

STATE	TOTAL - SPORT FISH RESTORATION (FY18)	TOTAL - ALL WILDLIFE FUNDS (FY18)	TOTAL FUND
ALABAMA	\$6,151,179	\$19,360,421	\$25,51
ALASKA	\$17,595,874	\$33,455,771	\$51,05
AMERICAN SAMOA	\$1,173,058	\$1,328,563	\$2,501
ARIZONA	\$7,154,503	\$22,080,003	\$29,23
ARKANSAS	\$5,348,981	\$13,221,723	\$18,57
CALIFORNIA	\$16,513,733	\$26,037,993	\$42,55
COLORADO	\$9,143,673	\$19,872,123	\$29,01

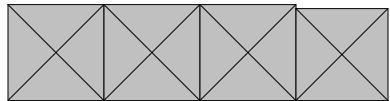
CONNECTICUT	\$3,519,175	\$5,901,190	\$9,420
DELAWARE	\$3,519,175	\$4,785,824	\$8,304
DISTRICT OF COLUMBIA	\$1,173,058	\$0	\$1,173
FLORIDA	\$12,236,611	\$14,351,398	\$26,58
GEORGIA	\$8,041,424	\$23,213,465	\$31,25
GUAM	\$1,173,058	\$1,328,563	\$2,501
HAWAII	\$3,519,175	\$4,785,824	\$8,304
IDAHO	\$6,430,284	\$15,474,320	\$21,90
ILLINOIS	\$6,593,209	\$16,335,080	\$22,92
INDIANA	\$4,577,731	\$13,573,699	\$18,15
IOWA	\$4,513,130	\$11,515,178	\$16,02
KANSAS	\$4,981,927	\$14,646,057	\$19,62
KENTUCKY	\$5,198,763	\$14,127,290	\$19,32
LOUISIANA	\$6,908,171	\$15,884,383	\$22,79
MAINE	\$3,519,175	\$8,055,283	\$11,57
MARYLAND	\$3,519,175	\$7,754,551	\$11,27
MASSACHUSETTS	\$3,519,175	\$7,986,372	\$11,50
MICHIGAN	\$10,692,452	\$24,296,525	\$34,98
MINNESOTA	\$12,500,370	\$23,400,370	\$35,90
MISSISSIPPI	\$4,009,209	\$12,144,757	\$16,15
MISSOURI	\$7,677,750	\$21,117,103	\$28,79
MONTANA	\$8,648,987	\$21,131,270	\$29,78
N. MARIANA ISLANDS	\$1,173,058	\$1,328,563	\$2,501
NEBRASKA	\$4,483,366	\$12,833,330	\$17,31
NEVADA	\$4,974,601	\$13,948,153	\$18,92
NEW HAMPSHIRE	\$3,519,175	\$4,785,824	\$8,304
NEW JERSEY	\$3,519,175	\$7,986,372	\$11,50
NEW MEXICO	\$6,244,495	\$15,787,434	\$22,03
NEW YORK	\$7,820,180	\$20,862,345	\$28,68
NORTH CAROLINA	\$10,344,499	\$21,338,737	\$31,68
NORTH DAKOTA	\$4,130,618	\$11,377,784	\$15,50
OHIO	\$6,898,966	\$16,457,632	\$23,35
OKLAHOMA	\$7,695,368	\$19,907,732	\$27,60
OREGON	\$7,820,246	\$17,690,588	\$25,51
PENNSYLVANIA	\$8,571,622	\$28,157,633	\$36,72
PUERTO RICO	\$3,519,175	\$3,452,263	\$6,971
RHODE ISLAND	\$3,519,175	\$4,785,824	\$8,304
SOUTH CAROLINA	\$4,899,188	\$10,678,793	\$15,57
SOUTH DAKOTA	\$4,490,053	\$13,775,104	\$18,26
TENNESSEE	\$7,457,271	\$22,544,767	\$30,00

TEXAS	\$17,595,874	\$36,656,319	\$54,25
UTAH	\$6,405,939	\$14,616,342	\$21,02
VERMONT	\$3,519,175	\$4,785,824	\$8,304
VIRGIN ISLANDS	\$1,173,058	\$1,328,563	\$2,501
VIRGINIA	\$5,204,846	\$14,176,335	\$19,38
WASHINGTON	\$7,112,530	\$15,120,458	\$22,23
WEST VIRGINIA	\$3,519,175	\$8,209,596	\$11,72
WISCONSIN	\$11,424,513	\$23,542,090	\$34,96
WYOMING	\$5,329,957	\$13,861,148	\$19,19
TOTAL	\$351,917,483	\$797,160,652	\$1,149

The recipient state wildlife agencies have matched these funds with approximately \$6.7 billion throughout the years, primarily through hunting and fishing license revenues.

For more information about the WSFR program visit <http://wsfrprograms.fws.gov/>.

###



To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-04-18T13:22:08-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: Secretary Zinke, Citing Record Energy Growth Under President Trump, Announces That He Will Not Lower Offshore Oil & Gas Royalty Rates
Received: 2018-04-18T13:22:40-04:00

I am out of the office Until (4/23) and will not be checking my email. I will respond as I can once I am back in the office.

For any scheduling needs please contact my executive assistant, Scotty Wofford at swofford@afphq.org.

Many thanks,

Brent

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-05-02T13:50:42-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: ICYMI: Secretary Zinke and Senator Alexander author a CNN op-ed on the National Park Restoration Fund
Received: 2018-05-02T13:50:51-04:00

I am out of the office Until (5/2) and will not be checking my email. I will respond as I can once I am back in the office.

For any scheduling needs please contact my executive assistant, Scotty Wofford at swofford@afphq.org.

Many thanks,

Brent

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-05-14T15:34:11-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: Dr. Jim Reilly Takes the Helm at the U.S. Geological Survey
Received: 2018-05-14T15:35:34-04:00

I am out of the office until tomorrow (5/15) and will not be checking my email regularly.

For any scheduling needs please contact my executive assistant, Scotty Wofford at swofford@afphq.org.

Many thanks,

Brent

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-05-29T16:40:29-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: Interior and National Park Service Announce more than \$60 Million in Historic Preservation Grants to States and Tribes
Received: 2018-05-29T16:49:47-04:00

I am on out of the office Monday, May 28th in observance of Memorial Day. I am also traveling for work Tuesday, May 29th through Wednesday, May 30th. Responses may be delayed.

My executive assistant, Scotty, is also out of the office until June 4 so for any scheduling needs, please reach out to Olivia Grandy (ograndy@afphq.org).

Many thanks,

Brent

To: Tim Phillips[TPhillips@afphq.org]
Cc: Melissa Evans[mevans@afphq.org]
From: Funes, Jason
Sent: 2018-06-15T13:05:05-04:00
Importance: Normal
Subject: Fwd: Department of the Interior 4th of July Celebration **RSVP Requested**
Received: 2018-06-15T13:05:42-04:00
Secretary Invite - 4th of July.pdf

Greetings Tim,
On behalf of Secretary Ryan Zinke and Deputy Secretary David Bernhardt, we cordially invite you to attend our 4th of July celebration and fireworks viewing at the U.S Department of the Interior.

Please RSVP by clicking [HERE](#) by June 27nd, 2018. Due to limited space, only one guest per person can be accommodated.

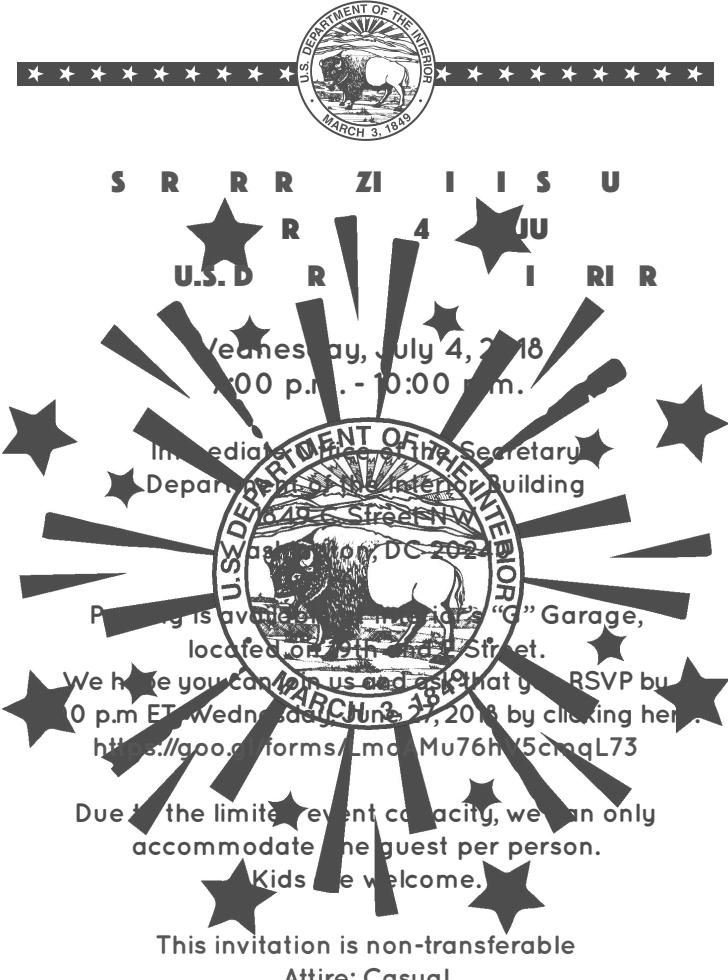
Please understand that this event has a long wait list. If you RSVP “yes, you’ll be there” but end up having a change in plans, we ask that you please let us know so we can accommodate someone else. If we do not hear back from you, there is a possibility that your name will be removed from future DOI events.

We hope to see you there!

If you have any questions, please contact: Natalie_Davis@ios.doi.gov

Thank you,

Immediate Office of the Secretary
U.S Department of the Interior



To: Mac Zimmerman[mzimmerman@afphq.org]
From: Funes, Jason
Sent: 2018-07-05T14:21:34-04:00
Importance: Normal
Subject: Phone Call Disconnected
Received: 2018-07-05T14:22:15-04:00

Hey Mac,

Sorry to have called when you're on vacation, but just wanted to give you a heads up that we wanted to invite Tim Phillips to the DOI for a roundtable meeting with the Secretary.

Give me a call back if you'd like or when you return to the office. The date of this event is July 17th at 10am.

Talk to you soon,

Jason Funes
Special Assistant
Intergovernmental and External Affairs
Office of the Secretary
Department of the Interior
Office: (202) 208-5541
Cell: (202) [REDACTED] (b)(6)

To: Tim Phillips[TPhillips@afphq.org]
Cc: Melissa Evans[mevans@afphq.org]; Mac Zimmerman[mzimmerman@afphq.org]
From: Funes, Jason
Sent: 2018-07-06T09:46:00-04:00
Importance: Normal
Subject: Public Policy Roundtable With Secretary Zinke - **RSVP Request**
Received: 2018-07-06T09:46:37-04:00
[Invite For Public Policy Roundtable - AFP.pdf](#)

Hello Tim,

Hope you had a great time celebrating America's Birthday here at Interior and sorry that we didn't bump into each other. However I would love to invite you back here to the DOI.

On behalf of the Secretary of Interior Ryan Zinke, we would like to invite you to attend and participate in a roundtable meeting on July 17th, 2018 at the United States Department of the Interior in Washington D.C.

Secretary Zinke is inviting leaders from the most prominent right-of-center think tanks across the country to meet and discuss one of the Administration's and the Secretary's top priority--reorganizing the Department of the Interior.

We would like Americans for Prosperity to be involved with this process and want to hear your thoughts on how we can ensure that reorganizing the Department of the Interior will benefit all Americans by reducing administrative redundancy, sharing resources more effectively, improving coordination among federal, state and local agencies, and drive more decisions to be made at the regional level rather than in Washington D.C.

Due to limited seating, we are allowing for each principal to bring one additional staff member to this meeting.

Please RSVP by responding to this email (Jason_Funes@ios.doi.gov) along with the name and title of the staff member accompanying you.

Thank you,

Jason Funes
Special Assistant
Intergovernmental and External Affairs
Office of the Secretary
Department of the Interior
Office: (202) 208-5541
Cell: (202) [REDACTED] (b)(6)



Tim Phillips
President of Americans for Prosperity

You are cordially invited to attend

Public Policy Executive Roundtable
Reorganizing the Department of the Interior for the next 100 years

A Summit hosted by Secretary Ryan Zinke

Tuesday, July seventeenth of two thousand and eighteen
from 10:00am-12:00pm

U.S. Department of the Interior
1849 C Street NW
Washington, D.C. 20240

Details and logistical information to follow

Please RSVP by Friday, July 13th to Jason_Funes@ios.doi.gov

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Melissa Evans
Sent: 2018-07-06T09:46:48-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: Public Policy Roundtable With Secretary Zinke - **RSVP Request**
Received: 2018-07-06T09:46:54-04:00

Hello and thank you for your email!

The office is closed for the 4th of July. I will be working remotely the remainder of the week and returning to the office Tuesday July 10.

I will respond to all emails before COB each day. If you have an urgent matter call me at 571-329-3340.

Sincerely,

Melissa Evans
Executive Assistant
Americans for Prosperity - HQ
m: 571.329.3340
e: mevans@afphq.org

To: Funes, Jason[jason_funes@ios.doi.gov]
Cc: Melissa Evans[mevans@afphq.org]; Mac Zimmerman[MZimmerman@afphq.org]
From: Tim Phillips
Sent: 2018-07-09T09:34:58-04:00
Importance: Normal
Subject: [EXTERNAL] Re: Public Policy Roundtable With Secretary Zinke - **RSVP Request**
Received: 2018-07-09T09:35:20-04:00

Hi Jason,
Thank you for the invitation. I look forward to attending.

Sent from my iPhone

On Jul 6, 2018, at 9:46 AM, Funes, Jason <jason_funes@ios.doi.gov> wrote:

Hello Tim,

Hope you had a great time celebrating America's Birthday here at Interior and sorry that we didn't bump into each other. However I would love to invite you back here to the DOI.

On behalf of the Secretary of Interior Ryan Zinke, we would like to invite you to attend and participate in a roundtable meeting on July 17th, 2018 at the United States Department of the Interior in Washington D.C.

Secretary Zinke is inviting leaders from the most prominent right-of-center think tanks across the country to meet and discuss one of the Administration's and the Secretary's top priority--reorganizing the Department of the Interior.

We would like Americans for Prosperity to be involved with this process and want to hear your thoughts on how we can ensure that reorganizing the Department of the Interior will benefit all Americans by reducing administrative redundancy, sharing resources more effectively, improving coordination among federal, state and local agencies, and drive more decisions to be made at the regional level rather than in Washington D.C.

Due to limited seating, we are allowing for each principal to bring one additional staff member to this meeting.

Please RSVP by responding to this email (Jason_Funes@ios.doi.gov) along with the name and title of the staff member accompanying you.

Thank you,

Jason Funes

Special Assistant

Intergovernmental and External Affairs

Office of the Secretary

Department of the Interior

Office: (202) 208-5541

Cell: (202) [REDACTED] (b)(6)

<Invite For Public Policy Roundtable - AFP.pdf>

To: Tim Phillips[TPhillips@afphq.org]
Cc: Melissa Evans[mevans@afphq.org]; Mac Zimmerman[MZimmerman@afphq.org]
From: Funes, Jason
Sent: 2018-07-09T10:50:25-04:00
Importance: Normal
Subject: Re: [EXTERNAL] Re: Public Policy Roundtable With Secretary Zinke - **RSVP Request**
Received: 2018-07-09T10:51:02-04:00

The Secretary and our team look forward to having you!
If you have someone from your staff that will be attending with you, please let me know so that we can get you both through security.

Also thank you for your confirmation!

Jason Funes
Special Assistant
Intergovernmental and External Affairs
Office of the Secretary
Department of the Interior
Office: (202) 208-5541

On Mon, Jul 9, 2018 at 9:34 AM, Tim Phillips <TPhillips@afphq.org> wrote:

Hi Jason,
Thank you for the invitation. I look forward to attending.

Sent from my iPhone

On Jul 6, 2018, at 9:46 AM, Funes, Jason <jason_funes@ios.doi.gov> wrote:

Hello Tim,
Hope you had a great time celebrating America's Birthday here at Interior and sorry that we didn't bump into each other. However I would love to invite you back here to the DOI.

On behalf of the Secretary of Interior Ryan Zinke, we would like to invite you to attend and participate in a roundtable meeting on July 17th, 2018 at the United States Department of the Interior in Washington D.C.

Secretary Zinke is inviting leaders from the most prominent right-of-center think tanks across the country to meet and discuss one of the Administration's and the Secretary's top priority--reorganizing the Department of the Interior.

We would like Americans for Prosperity to be involved with this process and want to hear your thoughts on how we can ensure that reorganizing the Department of the Interior will benefit all Americans by reducing administrative redundancy, sharing resources more effectively, improving coordination among federal, state and local agencies, and drive more decisions to be made at the regional level rather than in Washington D.C.

Due to limited seating, we are allowing for each principal to bring one additional staff member to this meeting.

Please RSVP by responding to this email (Jason_Funes@ios.doi.gov) along with the name and title of the staff member accompanying you.

Thank you,

Jason Funes

Special Assistant

Intergovernmental and External Affairs

Office of the Secretary

Department of the Interior

Office: (202) 208-5541

Cell: (202) [REDACTED] (b)(6)

<Invite For Public Policy Roundtable - AFP.pdf>

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Melissa Evans
Sent: 2018-07-09T10:51:06-04:00
Importance: Normal
Subject: Automatic reply: [EXTERNAL] Re: Public Policy Roundtable With Secretary Zinke - **RSVP Request**
Received: 2018-07-09T10:51:11-04:00

Hello and thank you for your email!

I will be working remotely and returning to the office Tuesday July 10.

I will respond to all emails before COB each day. If you have an urgent matter call me at 571-329-3340.

Sincerely,

Melissa Evans
Executive Assistant
Americans for Prosperity - HQ
m: 571.329.3340
e: mevans@afphq.org

To: Williams, Timothy[timothy_williams@ios.doi.gov]
From: Brent Gardner
Sent: 2018-07-18T10:44:24-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: DOI - ESA Reform Conference Call
Received: 2018-07-18T10:45:54-04:00

I am out of the office on work travel with intermittent access to email until Friday July 20th. For urgent issues please reach out to my admin Scotty Swofford@afphq.org.

Many thanks,

Brent

I'm

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-07-18T11:26:33-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: ESA Reform Conference Call - **Reminder to RSVP**
Received: 2018-07-18T11:26:48-04:00

I am out of the office on work travel with intermittent access to email until Friday July 20th. For urgent issues please reach out to my admin Scotty Swofford@afphq.org.

Many thanks,

Brent

I'm

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-07-31T12:06:34-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: Interior Secretary Ryan Zinke and Governor Matt Mead Work Together to Conserve Big Game Migration Corridor in Southwest Wyoming
Received: 2018-07-31T12:06:43-04:00

I am out of the office on work travel with intermittent access to email until August 1st. For urgent issues please reach out to my admin Scotty Swofford@afphq.org.

Many thanks,

Brent

I'm

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-08-31T15:57:02-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: Secretary Zinke Applauds Nomination of David Vela for National Park Service Director
Received: 2018-08-31T15:57:29-04:00

I am out of the office enjoying the blessings of liberty until September 4th. For urgent issues please reach out to my admin Scotty Swofford@afphq.org.

Many thanks,

Brent

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-08-31T15:57:02-04:00
Importance: Normal
Subject: Automatic reply: Secretary Zinke Applauds Nomination of David Vela for National Park Service Director
Received: 2018-08-31T15:57:12-04:00

I am out of the office enjoying the blessings of liberty until September 4th. For urgent issues please reach out to my admin Scotty Swofford@afphq.org.

Many thanks,

Brent

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-10-04T19:26:54-04:00
Importance: Normal
Subject: [EXTERNAL] Automatic reply: Secretary Zinke Proclaims October as National Hunting and Fishing Month
Received: 2018-10-04T19:27:09-04:00

I am out of the office on travel until October 9th. For urgent issues please reach out to my admin Scotty Swofford@afphq.org.

Many thanks,

Brent

To: Funes, Jason[jason_funes@ios.doi.gov]
From: Brent Gardner
Sent: 2018-10-04T19:26:54-04:00
Importance: Normal
Subject: Automatic reply: Secretary Zinke Proclaims October as National Hunting and Fishing Month
Received: 2018-10-04T19:26:59-04:00

I am out of the office on travel until October 9th. For urgent issues please reach out to my admin Scotty Swofford@afphq.org.

Many thanks,

Brent